Technical Memorandum

Maine East-West Highway: Assessment of Toll Financing Feasibility



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Prepared for

Maine Department of Transportation

*By*WILBUR SMITH ASSOCIATES
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EXECUTIVE SUMMARY

Wilbur Smith Associates (WSA) was asked by the Maine Department of Transportation (MDOT) to analyze the financial feasibility of constructing, operating and maintaining a new east-west toll road corridor through Maine. A series of general corridor alignments have already been developed by MDOT and are presented in their "Technical Report on an East-West Highway in Maine" (September 1999). WSA was asked to conduct a preliminary assessment of the financial feasibility of four of those corridors as toll roads. The four include:

- Corridor B: An upgrade of existing Route 9 from Calais to Bangor, and an upgrade of existing Route 9 from Newport to the New Hampshire border;
- Corridor C-1: An upgrade of existing Route 9 from Calais to Bangor, and an upgrade of existing Routes 201A, 16, and 27 from west of Skowhegan to the Canadian border;
- Corridor D: A new road from Calais to Bangor between existing Routes 9 and 1, and a new road parallel to Routes 16 and 27 from Interstate 95 to the Canadian border; and
- Corridor E: A new road from Calais to Bangor between existing Routes 9 and 1, and a new road from the Maine Turnpike, near Auburn, to the New Hampshire border.

Corridors B and C-1 remain two-lane facilities, while Corridors D and E would be constructed as four-lane projects. Model assignments were conducted by Kevin Hooper Associates (KHA) and MDOT under toll-free conditions at 2015 (the assumed opening-year) and 2030 levels for all four corridors. WSA developed toll plaza locations and toll rates to test for each alignment. Passenger car rates of between \$0.50 and \$1.50 were tested at each plaza. Truck tolls varied from \$1.50 to \$4.50 per plaza.

Toll evasion estimates were much lower with Corridors B and C-1 due to the general lack of direct competing alternative routes. Corridors D and E, on the other hand, experienced a significant amount of toll diversion, especially at the higher rates tested. Over 70 percent of toll-free traffic remained in Corridors B and C-1 at the highest rate tested, while only about 55 percent remained in Corridors D and E. At the highest rates tested, Corridor D was estimated to produce the most toll revenue (\$24.9 million in 2015), with Corridor B producing the second highest (\$20.9 million in 2015).

Capital and maintenance costs for the four projects were provided by MDOT; WSA estimated costs related to constructing, staffing, and maintaining all toll plaza related infrastructure. Total capital costs for the four corridors varied considerably; Corridors B and C-1 were estimated to



cost between \$190 and \$230 million, while Corridors D and E were estimated to cost between \$814 and \$1,191 million. Estimated maintenance and operating costs were quite similar for all corridors, ranging from \$5.2 to \$6.9 million per year.

Net toll revenues were compared to estimated debt service requirements for each corridor assuming both General Obligation Bond and Revenue Bond financing. Only Corridor B proved to be financially feasible beginning in 2015, but only when General Obligation Bond financing was assumed. Corridor C-1 was close to being feasible under some conditions. Corridors D and E met less than a quarter of debt service requirements in 2015, and only about one-third by 2030.

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TECHNICAL MEMORANDUM MAINE EAST-WEST HIGHWAY: ASSESSMENT OF TOLL FINANCING FEASIBILITY

INTRODUCTION AND PURPOSE

The 118th Maine Legislature has directed the Maine Department of Transportation (MDOT) to study the feasibility of a high-grade east-west corridor in Maine. Several consultants have been retained by MDOT to estimate the benefits such a corridor would have on Maine's economy. MDOT is also being asked to provide the legislature with potential options to enhance the financial feasibility of any proposed east-west corridor. One such mechanism is toll financing. Wilbur Smith Associates (WSA) was asked to estimate the toll revenue potential of several alternative east-west corridor alignments. The ability of each to service the estimated bond debt service was also analyzed.

All corridor alignments have been defined by MDOT in their "Technical Report on an East-West Highway in Maine" (the MDOT Study) conducted in September 1999. WSA was asked to conduct financial feasibility analyses on four of the proposed corridors. Two involve the upgrading of existing east-west highways, and two include construction of new, limited-access, four-lane facilities.

WSA worked closely with MDOT and their consultants, most notably Kevin Hooper Associates (KHA), in developing the tolling configurations and toll rates to test for this analysis. KHA and MDOT conducted initial modeling work for all four corridor alignments and provided WSA with estimated toll-free traffic volumes at 2015 (the assumed opening-year for the project) and 2030 levels. WSA then estimated traffic levels at increasingly higher toll rates. MDOT also provided key inputs required for the financial feasibility assessment, including capital and maintenance cost estimates for each alignment.

It should be emphasized that while the end product of WSA's analysis was a financial feasibility assessment of each corridor, this study was not conducted at the level of detail required for actual project financing. Significant refinement of the traffic model would be required in order for this information to be used for financing purposes. This study does provide, however, an indication of the general revenue-producing capacity of each alignment, and an indication of the relative financial strength of the four alternatives compared to one another.



MDOT AND KHA MODELING OVERVIEW

KHA and MDOT conducted a considerable amount of modeling work prior to WSA's involvement in the study. A statewide traffic model (TRIPS) was used by KHA and MDOT to test each of the alignments and develop toll-free traffic estimates. The model was first calibrated to existing 1995 traffic levels. It was then expanded to include potential Canadian trips that are not currently using Maine highways for their travel. KHA and MDOT also modified the model's 2015 trip tables to include potential additional tourism trips attracted by the improved east-west access. In addition, the 2030 trip tables were also refined to include the additional trips generated from the economic efficiencies afforded by improved east-west access through Maine.

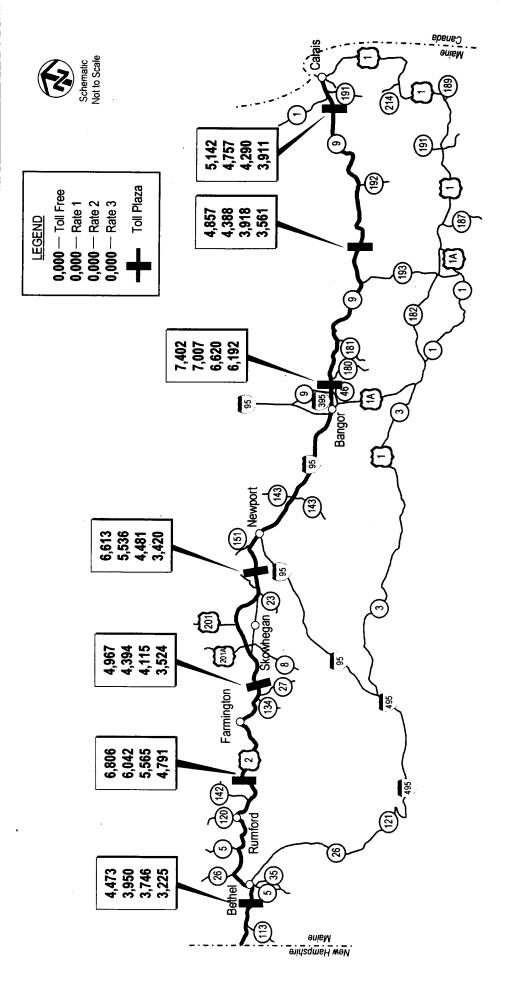
The basic travel patterns in the model are based on a combination of census data and limited origin and destination surveys. One of the shortcomings of the model, for use in this analysis, is that travel patterns are based on an average summer weekday period. Nonsummer travel patterns could prove to be quite different, resulting in toll diversion rates different from those estimated here. It should also be noted that actual travel speeds in the project corridors were not independently verified and compared to those generated by the model. A complete program of travel speed studies, as well as travel pattern surveys at each of the proposed toll plaza locations, should be undertaken if a more detailed study is deemed necessary in the future.

The end result of KHA and MDOT modeling efforts was the provision of toll-free car and truck trips using each of the four project alternatives. Average daily traffic volumes were provided at 2015 and 2030 levels. In addition, they provided WSA with the trip length characteristics of traffic using the corridors. This aided WSA in developing differential toll diversion estimates by each trip length market segment.

PROJECT CORRIDORS SELECTED FOR ANALYSIS

Four east-west corridors were selected for WSA to analyze. As mentioned above, these corridors were previously developed in the MDOT Study. Each of the four alignments is presented in Figures 1 through 4. The toll plaza locations and traffic volumes in these figures will be described in more detail later in this document. As noted in each figure, the specific corridor alignments developed for the toll analysis do not necessarily reflect an exact alignment. While MDOT has only developed general corridor alignments, it was necessary to make specific improvement assumptions, for tolling purposes, when adding each project to the TRIPS network. The four corridors include:

Corridor B (Figure 1): This alignment includes an upgrade of Route 9 in the east from Calais to Bangor. A new road would be constructed from Calais to a point just west of Route 191. Another new segment would be constructed from the Route 9/46 junction to Interstate 395. Interstate 95 would connect the eastern segment to the western segment, which follows the existing Route 2 corridor beginning near Newport and extending to the New Hampshire border. A new bypass of Skowhegan is proposed in this scenario. This corridor would remain a two-lane

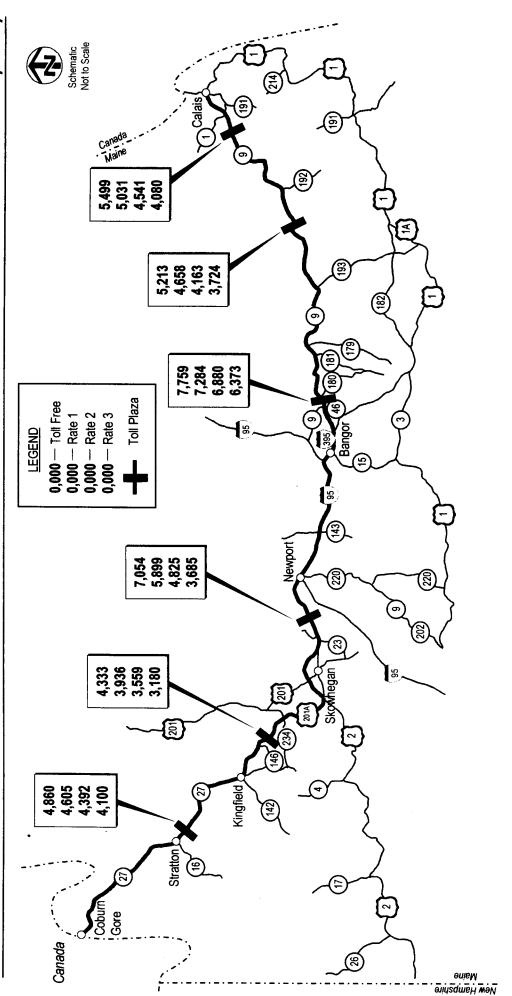


The corridor alignment shown was assumed for toll analysis purposes only. It should not be presumed to represent a recommended corridor alignment.

TOTAL ESTIMATED AVERAGE DAILY TOLL TRANSACTIONS

Corridor B: 2015 Levels



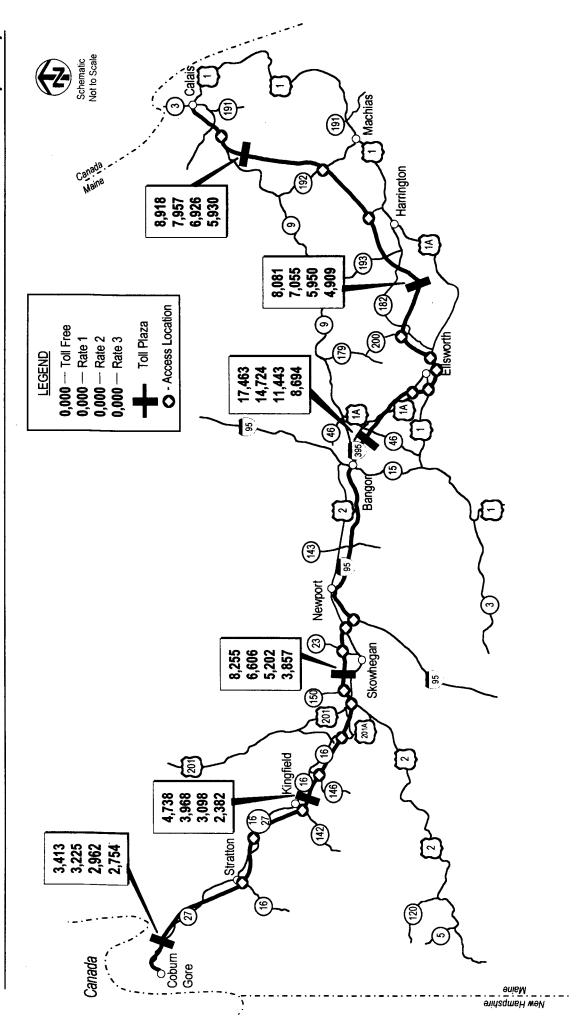


TOTAL ESTIMATED AVERAGE DAILY TOLL TRANSACTIONS Corridor C-1: 2015 Levels FIGURE 2

The corridor alignment shown was assumed for toll analysis purposes only. It should not be presumed to represent a recommended corridor alignment.

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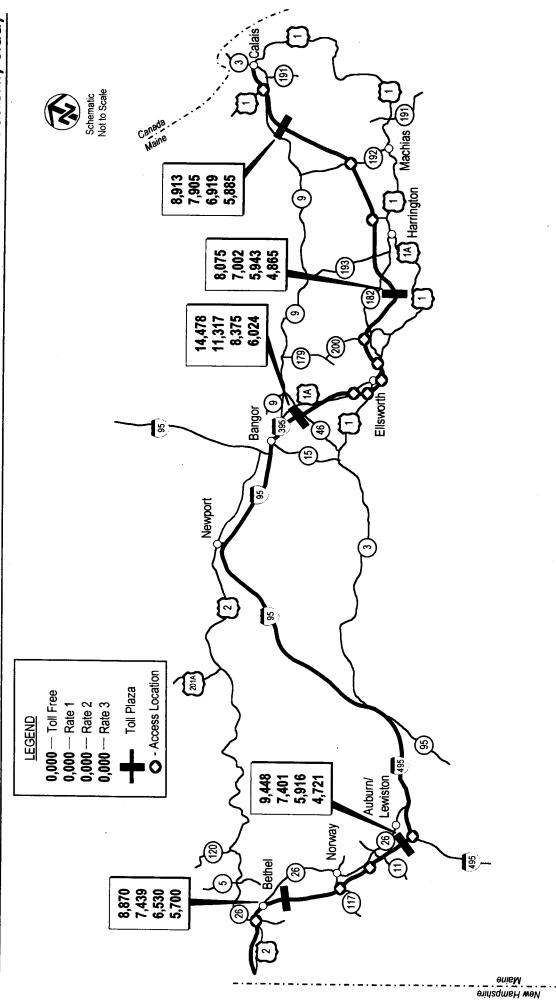


The corridor alignment shown was assumed for toll analysis purposes only. It should not be presumed to represent a recommended corridor alignment.

TOTAL ESTIMATED AVERAGE DAILY TOLL TRANSACTIONS

Corridor D: 2015 Levels





TOTAL ESTIMATED AVERAGE DAILY TOLL TRANSACTIONS

Corridor E: 2015 Levels

The corridor alignment shown was assumed for toll analysis purposes only. It should Note: Toll free traffic volumes provided by Kevin Hooper Associates. not be presumed to represent a recommended corridor alignment.

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road for the most part, with climbing lanes provided on steep grades. All current access points to Routes 9 and 2 would remain under this scenario.

Corridor C-1 (Figure 2): This alignment is identical to Corridor B in the east. It also includes an upgrade of Route 2 beginning in Newport and the Skowhegan bypass. This corridor then extends northward along the existing alignment of Routes 201A, 16 and 27, ending at the Canadian border in Coburn Gore. As with Corridor B, it too would remain largely a two-lane facility. All current access points to Routes 9 and 16/27 would remain under this scenario.

Corridor D (Figure 3): This alternative provides for construction of a new four-lane, limited-access, travel corridor. In the east, the project would begin in Calais, drop to an alignment roughly parallel with Route 1, and then extend northward next to Route 1A to a connection with Interstate 395. Interstate 95 would again connect the eastern and western segments of the proposed Corridor. The western segment would begin as a new four-lane road south of Newport, extend west to a point near Route 201A, and then travel northwest, parallel to Route 16/27. As with Corridor C-1, this alignment would also end at the Canadian border in Coburn Gore. This would be a limited-access road with access points provided as shown in Figure 3.

Corridor E (Figure 4): This alignment is identical to Corridor D in the east. The western segment provides improved access for residents of southern Maine travelling to and from the northwest. A new four-lane road would be constructed from Interstate 495 (the Maine Turnpike) just south of the Auburn/Lewiston area, parallel to Routes 26 and 2, and extending to the New Hampshire border. As with Corridor D, this would be a limited-access road with access points provided as shown in Figure 4.

Again, these corridor descriptions assume a level of specificity not intended in the corridors developed by MDOT. If any of the project alignments merit further analysis, it may be necessary to model slightly different alignments and/or access points in order to determine the potential impacts on estimated toll revenue.

DEVELOPMENT OF TOLLING CONFIGURATIONS AND TOLL RATES

Figures 1 through 4 also provide an indication of the toll plaza locations selected for each Corridor. For purposes of this preliminary traffic and toll revenue assessment, it was determined that an "open barrier" type of toll collection would be most appropriate. Under the open barrier configurations shown here, a fixed toll rate is charged at mainline plazas spaced at generally equal distances. Tolls are assessed in both directions. Plazas are located to capture the majority of traffic, but taking into consideration the need to minimize the potential for toll diversion. Some toll-free travel would be possible under the toll configurations selected for this study, though the majority of trips would be required to either pass through a toll plaza, or divert to an alternative route.



The two principal alternative tolling options would be a "ticket system" and a "closed barrier" configuration. Under a ticket system, a motorist is handed a ticket upon entering the toll road and surrenders the ticket upon exit, paying for the exact mileage traveled on the facility. Under a closed barrier system, barrier toll plazas are located such that no toll-free travel is permitted. All interchanges not adjacent to a mainline toll plaza would need to have ramp toll plazas in order to prohibit potential toll-free movements. These alternatives may be worth considering under the following conditions:

- Relatively high traffic volumes are expected on the project;
- Relatively few access points are available along the project; and
- A relatively high proportion of trips are of very short length.

None of these conditions exist in the four Corridor alignments analyzed for this study. The cost of constructing and operating the number of toll plazas required to cover all access points in these Corridors would far outweigh the toll revenue they would collect. As a result, the ticket system and closed barrier toll collection options were not considered as viable options for these corridors.

A total of seven mainline barrier toll plazas were tested for the Corridor B alignment, six for Corridor C-1, six for Corridor D, and five for Corridor E. Again, these locations were selected so as to intercept the maximum number of trips in the corridor, while attempting to minimize opportunities for toll evasion. A second consideration was to space the mainline plazas such that long-distance travelers would have a minimum of about 25 miles between toll stops. The most closely spaced plazas occur in Corridor B on Route 2. This is the most highly populated corridor any of the projects traverse and it was necessary to locate plazas between all major population centers in order to eliminate a potentially high volume of toll-free travel.

It should be pointed out that while it is technically feasible to convert an existing two-lane road to a toll facility (as are Corridors B and C-1), the vast majority of toll roads in the United States provide a minimum of four-travel lanes. The last major toll corridor constructed with only two-lanes was the West Virginia Turnpike. By 1987, however, the entire West Virginia Turnpike had been converted to a four-lane facility.

Table 1 identifies the range of toll rates tested in this analysis. The rates shown represent the tolls assessed at each plaza. Passenger car rates of \$0.50 to \$1.50, and commercial vehicle rates of \$1.50 to \$4.50 were tested. At the low end, this represents a passenger car per mile rate of less than \$0.02 per mile for through trips in each Corridor. The highest rates represent passenger car per mile rates of almost \$0.05. This range encompasses rates assessed on similar toll facilities in the region.



Table 1 Proposed Toll Rates to Test (1)

Maine East-West Corridor Feasibility Study

Toll Scenario	Passenger Car Rate	Commercial Vehicle Rate
Rate 1	\$0.50	\$1.50
Rate 2	1.00	3.00
Rate 3	1.50	4.50

TRAFFIC AND REVENUE TOLL SENSITIVITY

As mentioned above, KHA and MDOT provided WSA with estimated 2015 and 2030 level toll-free traffic volumes for each project corridor. Additional information included the number of long- versus short-distance trips passing by each toll plaza location. WSA conducted a toll diversion analysis based on a comparison of the cost of using the toll corridor (including the toll) versus that of the most likely alternative route. Where a relatively good alternative route exists, much higher toll evasion rates would be expected, especially at the higher toll levels. WSA selected alternative routes to analyze for each toll plaza and corridor, and KHA/MDOT provided the corresponding travel times and distances used in the TRIPS model.

Toll evasion implies that a trip will continue to be made, although via an alternative route. When tolls are placed on existing roads, however, there is often some level of trip reduction for those local trips with no viable alternative route. This would be especially true for discretionary trips. A trip reduction analysis was conducted for Corridors B and C-1 for short distance car and truck trips. Traffic reduction impacts ranged from 4 to 10 percent for passenger cars over the range of toll rates tested, and between 1.5 and 3.5 percent for trucks. Trucks are much less sensitive to

⁽¹⁾ The toll rates presented in this table represent the rate to be tested at each toll plaza.



trip reduction since commercial trips are generally not discretionary and toll charges can often be passed along to customers.

Figures 1 through 4 identify the results of WSA's toll sensitivity analysis for each Corridor at 2015 levels. Total toll-free average daily traffic volumes are provided as well as estimated toll traffic at each of the three rates tested. All volumes shown represent total two-directional traffic.

In Corridor B (Figure 1) the most sensitive plaza was estimated to be that between Newport and Skowhegan; Rate 3 traffic volumes are only about 50 percent of toll-free traffic at this location. The least sensitive plaza is located between Route 46 and Route 180; it is estimated that only about 16 percent of toll-free traffic would avoid this plaza at the highest toll rate tested. In Corridor C-1 (Figure 2), the eastern segment volumes are nearly identical to those in Corridor B. The least sensitive plaza under this scenario is that located on Route 27 south of Stratton. Due to the lack of easy alternative routes, only about 15.6 percent of toll-free traffic is eliminated at Toll Rate 3.

Considerably more toll diversion occurs when Corridors D and E are considered (Figures 3 and 4). No trip reduction was applied to these plazas, but use of the existing roadway system nearly always provides a viable alternative to the toll routing. In general, Rate 3 toll traffic drops to between 50 and 60 percent of estimated toll-free traffic. One major exception is the westernmost plaza (near Coburn Gore) in Corridor D. Only about 20 percent of toll-free traffic is lost at this location due to the relatively long alternative route. Motorists would have to travel approximately 30 miles between Coburn Gore and Stratton on the very mountainous and narrow Route 27.

Figures 5 through 8 provide the same information at estimated 2030 levels. The same patterns are exhibited in 2030 as in 2015. The 2030 traffic volumes include the added impacts resulting from any economic development that is estimated to have occurred as a result of the new or upgraded travel corridor. All economic development related impacts were developed by other consultants.

Table 2 provides a summary of total systemwide traffic impacts for all toll rates tested, as well as the resulting estimated annual toll revenue. Information is provided for each Corridor, and for passenger cars and commercial vehicles separately. This table also shows the percent of toll-free traffic expected at each toll rate for all toll transactions combined. As indicated above, Corridors B and C-1 are less sensitive to tolls than Corridors D and E. Over 70 percent of toll-free traffic remains in Corridors B and C-1 at Rate 3 levels (in 2015), while only about 55 percent remains in Corridors D and E.

The lowest toll revenue is estimated to be produced with the Corridor C-1 alignment; the greatest revenue is produced by Corridor D. Corridor E produces the second greatest toll revenue assuming Rates 1 and 2, but is surpassed by Corridor B assuming Rate 3. Table 3 presents the

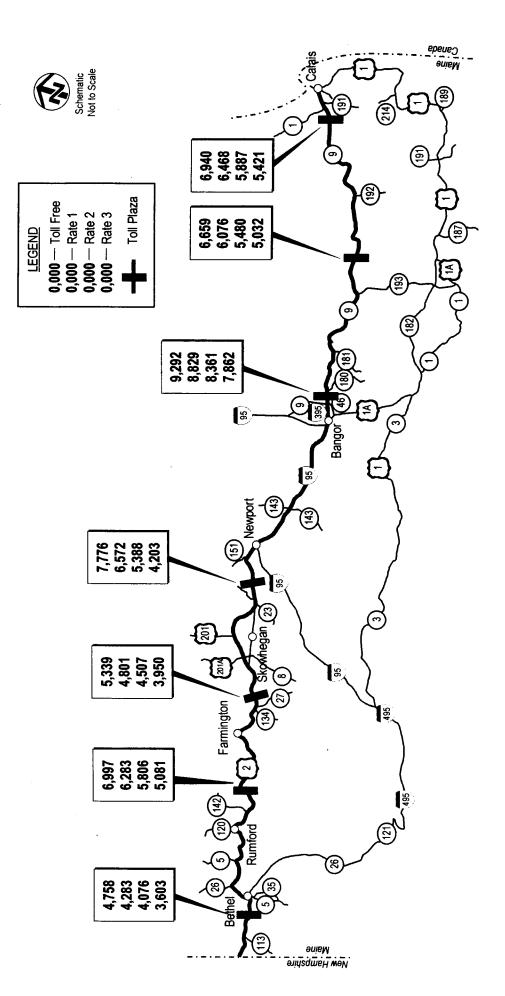


Table 2
Estimated 2015 and 2030 Total Traffic and Revenue Toll Sensitivity (1)

Maine East-West Corridor Feasibility Study

Alignment Passenger Commercial Total Total Total Total Total Formation Total Tot			Average Daily	Toll Transa	ections	Annual Toll Revenue						
Corridor B		Passenger	Commercial		Percent of							
Toll-Free 33,431 6,829 40,260 100.0	Alignment	Cars	Vehicles	Total	Toll Free	Cars	Vehicles	Total				
Toll Rate 1 30,067 6,007 36,074 89.6 \$5,487 \$3,289 \$8,776 Toll Rate 2 27,244 5,491 32,735 81,3 9,944 6,013 15,957 Toll Rate 3 23,951 4,673 28,624 71.1 13,113 7,675 20,789 Toll Rate 3 23,951 4,673 28,624 71.1 13,113 7,675 20,789 Toll Rate 2 29,522 5,196 34,718 100.0 —————————————————————————————————					Year 2015 Le	vels		-				
Toll Rate 1 30,067 6,007 36,074 89.6 \$5,487 \$3,289 \$8,776 Toll Rate 2 27,244 5,491 32,735 81.3 9,944 6,013 15,957 Toll Rate 3 23,951 4,673 28,624 71.1 13,113 7,675 20,789 Corridor C-1 Toll-Free 29,522 5,196 34,718 100.0	Corridor B					(- in thousands -)				
Toll Rate 2 27,244 5,491 32,735 81.3 9,944 6,013 15,957 Toll Rate 3 23,951 4,673 28,624 71.1 13,113 7,675 20,789 Corridor C-1 Toll-Free 29,522 5,196 34,718 100.0			6,829	40,260	100.0							
Toll Rate 3 23,951 4,673 28,624 71.1 13,113 7,675 20,789 Corridor C-1 Toll-Free 29,522 5,196 34,718 100.0 Toll Rate 1 26,575 4,838 31,413 90.5 \$4,850 \$2,649 \$7,499 Toll Rate 2 23,901 4,459 28,360 81.7 8,724 4,883 13,606 Toll Rate 3 21,037 4,105 25,142 72.4 11,518 6,742 18,260 Corridor D Toll-Free 38,415 12,453 50,868 100.0 Toll Rate 1 32,252 11,283 43,535 85.6 \$5,886 \$6,177 \$12,063 Toll Rate 2 25,688 9,893 35,581 69.9 9,376 10,833 20,209 Toll Rate 3 20,069 8,457 28,526 56.1 10,988 13,891 24,878 Corridor E Toll-Free 41,687 8,097 49,784 100.0 Toll Rate 1 34,605 6,459 41,064 82.5 \$6,315 \$3,536 \$9,852 Toll Rate 2 28,555 5,128 33,683 67.7 10,423 5,615 16,038 Toll Rate 2 32,406 3,789 27,195 54.6 12,815 6,223 19,038 Corridor B Toll-Free 33,868 7,893 47,761 100.0 Toll Rate 1 36,303 7,009 43,312 90.7 \$6,625 \$3,837 \$10,463 Toll Rate 2 33,083 6,422 39,505 82.7 12,075 7,032 19,107 Toll Rate 2 33,083 6,422 39,505 82.7 12,075 7,032 19,107 Toll Rate 3 29,617 5,535 35,152 73.6 16,215 9,091 25,307 Corridor C-1 Toll-Free 48,575 16,965 65,540 100.0 Toll Rate 2 31,986 5,514 37,500 82.8 11,675 6,038 17,013 Toll Rate 2 31,986 5,514 37,500 82.8 11,675 6,038 17,013 Toll Rate 2 31,986 5,514 37,500 82.8 11,675 6,038 17,013 Toll Rate 2 31,986 5,514 37,500 82.8 11,675 6,038 17,013 Toll Rate 2 31,986 5,514 37,500 82.8 11,675 6,038 17,013 Toll Rate 2 31,986 5,514 37,500 82.8 11,675 6,038 17,013 Toll Rate 2 31,986 5,514 37,500 82.8 11,675 6,038 17,013 Toll Rate 2 31,986 5,514 37,500 82.8 11,675 6,038 17,013 Toll Rate 2 31,986 5,514 37,500 82.8 11,675 6,038 17,013 Toll Rate 2 31,986 5,514 37,500 82.8 11,675 6,038 17,013 Toll Rate 2 33,055 13,821 46,876 71.5 12,065 15,134 27,199 Toll Rate 3 26,235 12,065 38,300 58.4 14,364 19,817 34,180 Corridor E Toll-Free 51,888 10,063 61,951 100.0 Toll Rate 1 41,054 15,572 56,626 86.4 \$7,992 \$8,526 \$16,008 Toll Rate 2 33,055 13,821 46,876 71.5 12,065 15,134 27,199 Toll Rate 2 33,055 13,821 46,876 71.5 12,065 15,134 27,199 Toll Rate 2 33,055 13,821 46,876 71.5 12,065 15,134 27,1	Toll Rate 1		6,007	•	89.6	\$5,487	\$3,289	\$8,776				
Corridor C-1 Toll-Free 29,522 5,196 34,718 100.0			5,491	32,735	81.3	9,944	6,013	15,957				
Toll Free	Toll Rate 3	23,951	4,673	28,624	71.1	. 13,113	7,675					
Toll Rate 26,575												
Toll Rate 2 23,901 4,459 28,360 81.7 8,724 4,883 13,606 Toll Rate 3 21,037 4,105 25,142 72.4 11,518 6,742 18,260 Corridor D		29,522	5,196	34,718	100.0							
Toll Rate 3 21,037 4,105 25,142 72.4 11,518 6,742 18,260 Corridor D Toll-Free 38,415 12,453 50,868 100.0	Toll Rate 1	26,575	4,838	31,413	90.5	\$4,850	\$2,649	\$7,499				
Toll Rate 3 21,037 4,105 25,142 72.4 11,518 6,742 18,260 Corridor D Toll-Free 38,415 12,453 50,868 100.0 5101-Free 38,415 12,453 50,868 100.0 5101 Rate 2 25,688 9,893 35,581 69.9 9,376 10,833 20,209 Toll Rate 3 20,069 8,457 28,526 56.1 10,988 13,891 24,878 Corridor E Toll-Free 41,687 8,097 49,784 100.0 5101-Free 48,555 5,128 33,683 67.7 10,423 5,615 16,038 Toll Rate 3 23,406 3,789 27,195 54.6 12,815 6,223 19,038 Corridor B Toll-Free 39,868 7,893 47,761 100.0 5101 Rate 1 36,303 7,009 43,312 90.7 \$6,625 \$33,837 \$10,463 Toll Rate 2 39,617 5,535 35,152 73.6 16,215 9,091 25,307 Corridor C-1 Toll-Free 38,939 6,356 45,295 100.0 5101 Rate 2 31,986 5,514 37,500 82.8 11,675 6,038 17,713 Toll Rate 2 31,986 5,514 37,500 82.8 11,675 6,038 17,713 Toll Rate 2 31,986 5,514 37,500 82.8 11,675 6,038 17,713 Toll Rate 2 33,085 13,821 46,876 71.5 12,065 15,134 27,199 Toll Rate 2 33,055 13,821 46,876 71.5 12,065 15,134 27,199 Toll Rate 2 33,055 13,821 46,876 71.5 12,065 15,134 27,199 Toll Rate 3 26,235 12,065 38,300 58.4 14,364 19,817 34,180 Corridor E Toll-Free 51,888 10,063 61,951 100.0 51,000 512,447 Toll Rate 1 43,819 8,127 51,946 83.9 57,997 \$4,450 \$12,447 Toll Rate 2 36,844 6,537 43,381 70.0 13,448 7,158 20,606	Toll Rate 2	23,901	4,459	28,360	81.7	8,724	4,883	13,606				
Toll-Free 38,415 12,453 50,868 100.0	Toll Rate 3	21,037	4,105	25,142	72.4	11,518	6,742					
Toll Rate 1 32,252 11,283 43,535 85.6 \$5,886 \$6,177 \$12,063 Toll Rate 2 25,688 9,893 35,581 69.9 9,376 10,833 20,209 Toll Rate 3 20,069 8,457 28,526 56.1 10,988 13,891 24,878 Corridor E Toll-Free 41,687 8,097 49,784 100.0	Corridor D											
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Toll Rate 2	Toll Rate 1	32,252	11,283	43,535	85.6	\$5,886	\$6,177	\$12,063				
Toll Rate 3 20,069 8,457 28,526 56.1 10,988 13,891 24,878 Corridor E Toll-Free 41,687 8,097 49,784 100.0	Toll Rate 2	25,688	9,893	35,581	69.9	9,376	10,833					
Toll-Free 41,687 8,097 49,784 100.0	Toll Rate 3	20,069	8,457	28,526	56.1							
Toll Rate 1 34,605 6,459 41,064 82.5 \$6,315 \$3,536 \$9,852 Toll Rate 2 28,555 5,128 33,683 67.7 10,423 5,615 16,038 Toll Rate 3 23,406 3,789 27,195 54.6 12,815 6,223 19,038	Corridor E											
Toll Rate 1 34,605	Toll-Free	41,687	8,097	49,784	100.0							
Toll Rate 2 28,555 5,128 33,683 67.7 10,423 5,615 16,038 19,038 Toll Rate 3 23,406 3,789 27,195 54.6 12,815 6,223 19,038 **Year 2030 Levels** **Year 2030 Levels** **Corridor B** Toll-Free 39,868 7,893 47,761 100.0	Toll Rate 1	34,605	6,459	41,064	82.5	\$6,315		\$9.852				
Toll Rate 3 23,406 3,789 27,195 54.6 12,815 6,223 19,038 Year 2030 Levels	Toll Rate 2	28,555	5,128	33,683	67.7							
Toll-Free 39,868 7,893 47,761 100.0	Toll Rate 3	23,406	3,789	27,195	54.6							
Toll-Free 39,868 7,893 47,761 100.0				,	Year 2030 Levi	els						
Toll Rate 1 36,303 7,009 43,312 90.7 \$6,625 \$3,837 \$10,463 Toll Rate 2 33,083 6,422 39,505 82.7 12,075 7,032 19,107 Toll Rate 3 29,617 5,535 35,152 73.6 16,215 9,091 25,307 Corridor C-I Toll-Free 38,939 6,356 45,295 100.0 Toll Rate 1 35,267 5,959 41,226 91.0 \$6,436 \$3,263 \$9,699 Toll Rate 2 31,986 5,514 37,500 82.8 11,675 6,038 17,713 Toll Rate 3 28,408 5,113 33,521 74.0 15,553 8,398 23,951 Corridor D Toll-Free 48,575 16,965 65,540 100.0 Toll Rate 1 41,054 15,572 56,626 86.4 \$7,492 \$8,526 \$16,018 Toll Rate 2 33,055 13,821 46,876 71.5 12,065 15,134 27,199 Toll Rate 3 26,235 12,065 38,300 58.4 14,364 19,817 34,180 Corridor E Toll-Free 51,888 10,063 61,951 100.0 Toll Rate 1 43,819 8,127 51,946 83.9 \$7,997 \$4,450 \$12,447 Toll Rate 2 36,844 6,537 43,381 70.0 13,448 7,158 20,606	Corridor B			***************************************								
Toll Rate 1 36,303 7,009 43,312 90.7 \$6,625 \$3,837 \$10,463 Toll Rate 2 33,083 6,422 39,505 82.7 12,075 7,032 19,107 Toll Rate 3 29,617 5,535 35,152 73.6 16,215 9,091 25,307 Corridor C-1 Toll-Free 38,939 6,356 45,295 100.0 Toll Rate 1 35,267 5,959 41,226 91.0 \$6,436 \$3,263 \$9,699 Toll Rate 2 31,986 5,514 37,500 82.8 11,675 6,038 17,713 Toll Rate 3 28,408 5,113 33,521 74.0 15,553 8,398 23,951 Corridor D Toll-Free 48,575 16,965 65,540 100.0 Toll Rate 1 41,054 15,572 56,626 86.4 \$7,492 \$8,526 \$16,018 Toll Rate 2 33,055 13,821 46,876 71.5 12,065 15,134 27,199 Toll Rate 3 26,235 12,065 38,300 58.4 14,364 19,817 34,180 Corridor E Toll-Free 51,888 10,063 61,951 100.0 Toll Rate 1 43,819 8,127 51,946 83.9 \$7,997 \$4,450 \$12,447 Toll Rate 2 36,844 6,537 43,381 70.0 13,448 7,158 20,606	Toll-Free	39,868	7,893	47,761	100.0							
Toll Rate 2 33,083 6,422 39,505 82.7 12,075 7,032 19,107 Toll Rate 3 29,617 5,535 35,152 73.6 16,215 9,091 25,307 Corridor C-1 Toll-Free 38,939 6,356 45,295 100.0	Toll Rate 1	36,303	7,009				\$3.837	\$10.463				
Toll Rate 3 29,617 5,535 35,152 73.6 16,215 9,091 25,307 Corridor C-1 Toll-Free 38,939 6,356 45,295 100.0 Toll Rate 1 35,267 5,959 41,226 91.0 \$6,436 \$3,263 \$9,699 Toll Rate 2 31,986 5,514 37,500 82.8 11,675 6,038 17,713 Toll Rate 3 28,408 5,113 33,521 74.0 15,553 8,398 23,951 Corridor D Toll-Free 48,575 16,965 65,540 100.0 Toll Rate 1 41,054 15,572 56,626 86.4 \$7,492 \$8,526 \$16,018 Toll Rate 2 33,055 13,821 46,876 71.5 12,065 15,134 27,199 Toll Rate 3 26,235 12,065 38,300 58.4 14,364 19,817 34,180 Corridor E Toll-Free 51,888 10,063 61,951 100.0 Toll Rate 1 43,819 8,127 51,946 83.9 \$7,997 \$4,450 \$12,447 Toll Rate 2 36,844 6,537 43,381 70.0 13,448 7,158 20,606	Toll Rate 2	33,083										
Toll-Free 38,939 6,356 45,295 100.0	Toll Rate 3	29,617	5,535									
Toll Rate 1 35,267 5,959 41,226 91.0 \$6,436 \$3,263 \$9,699 Toll Rate 2 31,986 5,514 37,500 82.8 11,675 6,038 17,713 Toll Rate 3 28,408 5,113 33,521 74.0 15,553 8,398 23,951 Corridor D Toll-Free 48,575 16,965 65,540 100.0	Corridor C-1											
Toll Rate 1 35,267 5,959 41,226 91.0 \$6,436 \$3,263 \$9,699 Toll Rate 2 31,986 5,514 37,500 82.8 11,675 6,038 17,713 Toll Rate 3 28,408 5,113 33,521 74.0 15,553 8,398 23,951 Corridor D Toll-Free 48,575 16,965 65,540 100.0 Toll Rate 1 41,054 15,572 56,626 86.4 \$7,492 \$8,526 \$16,018 Toll Rate 2 33,055 13,821 46,876 71.5 12,065 15,134 27,199 Toll Rate 3 26,235 12,065 38,300 58.4 14,364 19,817 34,180 Corridor E Toll-Free 51,888 10,063 61,951 100.0 Toll Rate 1 43,819 8,127 51,946 83.9 \$7,997 \$4,450 \$12,447 Toll Rate 2 36,844 6,537 43,381 70.0 13,448 7,158 20,606	Toll-Free	38,939	6,356	45,295	100.0							
Toll Rate 2 31,986 5,514 37,500 82.8 11,675 6,038 17,713 Toll Rate 3 28,408 5,113 33,521 74.0 15,553 8,398 23,951 Corridor D Toll-Free 48,575 16,965 65,540 100.0	Toll Rate 1	35,267	5,959	41,226		\$6,436	\$3,263	\$9 699				
Toll Rate 3 28,408 5,113 33,521 74.0 15,553 8,398 23,951 Corridor D Toll-Free 48,575 16,965 65,540 100.0	Toll Rate 2	31,986	5,514	37,500								
Toll-Free 48,575 16,965 65,540 100.0	Toll Rate 3	28,408	5,113	33,521			•					
Toll Rate 1 41,054 15,572 56,626 86.4 \$7,492 \$8,526 \$16,018 Toll Rate 2 33,055 13,821 46,876 71.5 12,065 15,134 27,199 Toll Rate 3 26,235 12,065 38,300 58.4 14,364 19,817 34,180 Corridor E Toll-Free 51,888 10,063 61,951 100.0	Corridor D											
Toll Rate 1 41,054 15,572 56,626 86.4 \$7,492 \$8,526 \$16,018 Toll Rate 2 33,055 13,821 46,876 71.5 12,065 15,134 27,199 Toll Rate 3 26,235 12,065 38,300 58.4 14,364 19,817 34,180 Corridor E Toll-Free 51,888 10,063 61,951 100.0 Toll Rate 1 43,819 8,127 51,946 83.9 \$7,997 \$4,450 \$12,447 Toll Rate 2 36,844 6,537 43,381 70.0 13,448 7,158 20,606	Toll-Free	48,575	16,965	65,540	100.0							
Toll Rate 2 33,055 13,821 46,876 71.5 12,065 15,134 27,199 Toll Rate 3 26,235 12,065 38,300 58.4 14,364 19,817 34,180 Corridor E Toll-Free 51,888 10,063 61,951 100.0		41,054	15,572	56,626	86.4	\$7,492	\$8.526	\$16.018				
Toll Rate 3 26,235 12,065 38,300 58.4 14,364 19,817 34,180 Corridor E Toll-Free 51,888 10,063 61,951 100.0	Toll Rate 2	33,055		46,876		,						
Toll-Free 51,888 10,063 61,951 100.0	Toll Rate 3	26,235	12,065									
Toll Rate 1 43,819 8,127 51,946 83.9 \$7,997 \$4,450 \$12,447 Toll Rate 2 36,844 6,537 43,381 70.0 13,448 7,158 20,606	Corridor E											
Toll Rate 1 43,819 8,127 51,946 83.9 \$7,997 \$4,450 \$12,447 Toll Rate 2 36,844 6,537 43,381 70.0 13,448 7,158 20,606	Toll-Free	51,888	10,063	61,951	100.0			+				
Toll Rate 2 36,844 6,537 43,381 70.0 13,448 7,158 20,606						\$7,997		\$12,447				
T 11 D . 2 20 555	Toll Rate 2											
	Toll Rate 3	30,777										

⁽¹⁾ All toll free traffic volumes were provided by Kevin Hooper Associates.

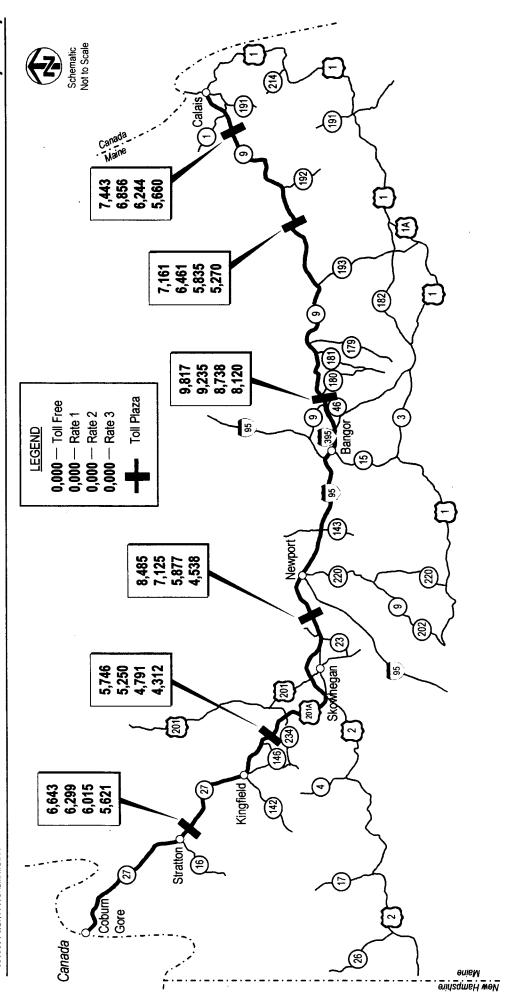


The corridor alignment shown was assumed for toll analysis purposes only. It should not be presumed to represent a recommended corridor alignment.

TOTAL ESTIMATED AVERAGE DAILY TOLL TRANSACTIONS

Corridor B: 2030 Levels





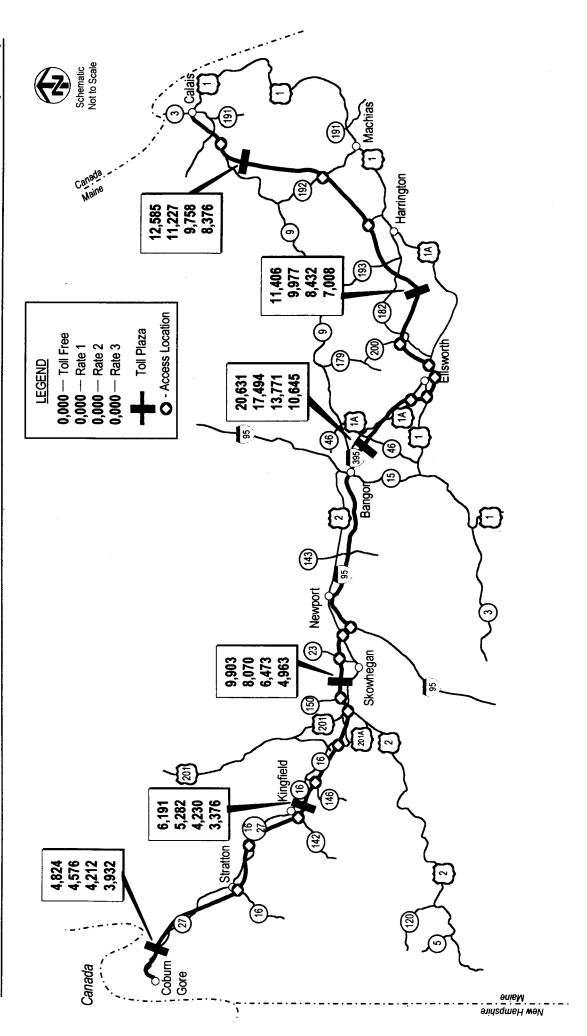
The corridor alignment shown was assumed for toll analysis purposes only. It should not be presumed to represent a recommended corridor alignment.

WILBUR SMITH ASSOCIATES



Corridor C-1: 2030 Levels

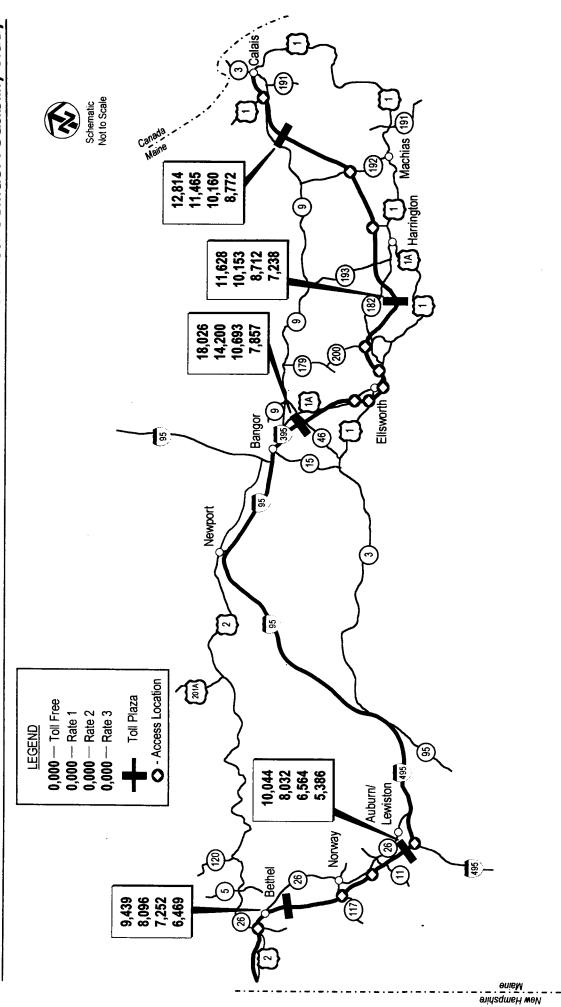
TOTAL ESTIMATED AVERAGE DAILY TOLL TRANSACTIONS



The corridor alignment shown was assumed for toll analysis purposes only. It should not be presumed to represent a recommended corridor alignment.

TOTAL ESTIMATED AVERAGE DAILY TOLL TRANSACTIONS

Corridor D: 2030 Levels



TOTAL ESTIMATED AVERAGE DAILY TOLL TRANSACTIONS

Corridor E: 2030 Levels

The corridor alignment shown was assumed for toll analysis purposes only. It should not be presumed to represent a recommended corridor alignment.

Note: Toll free traffic volumes provided by Kevin Hooper Associates.

Estimated Annual Gross Toll Revenue For Each Rate Tested (1) Maine East-West Corridor Feasibility Study Table 3

In Thousands

					Total	Total Annual Gross Toll Revenue (2)	ss Toll Rever	nue (2)	ļ			
Corridor B	Corrido	님	В		Corridor C-1	3		Corridor D	D		Corridor E	
Rate 1 Rate 2	Rate 2	2	Rate 3	Rate 1	Rate 2	Rate 3	Rate 1	Rate 2	Rate 3	Rate 1	Rate 2	Rate 3
\$8,776 \$15,957	\$15,9	57		\$7,499	\$13,606	\$18,260	\$12,063	\$20,209	\$24,878	\$9,852	\$16,038	\$19,038
	16,1	49		7,628	13,847	18,593	12,294	20,612	25,409	10,006	16,308	19,386
	16,	344		7,760	14,092	18,931	12,528	21,023	25,952	10,164	16,583	19,740
	91	,542	21,622	7,894	14,342	19,276	12,767	21,443	26,506	10,323	16,862	20,100
	16	,742	21,907	8,030	14,596	19,627	13,011	21,871	27,073	10,485	17,146	20,467
	=	,944	22,196	8,169	14,854	19,985	13,259	22,308	27,651	10,650	17,435	20.840
	7	,149	22,489	8,310	15,118	20,350	13,512	22,754	28,243	10,817	17,729	21.221
	=	7,356	22,786	8,454	15,386	20,721	13,770	23,209	28,847	10,987	18.028	21.608
	—	17,566	23,086	8,600	15,659	21,099	14,033	23,673	29,464	11,160	18.331	22,002
	_	7,778	23,391	8,749	15,937	21,484	14,301	24,147	30,095	11,335	18.640	22,002
1 298'6	_	17,993	23,700	8,900	16,219	21,877	14,573	24,630	30,740	11.513	18 954	22,131
		18,210	24,013	9,055	16,507	22,277	14,852	25,124	31,399	11.694	19 274	21,2,22
10,101	_	18,431	24,330	9,211	16,801	22,684	15,135	25,627	32,072	11.878	10 500	73,627
	—	18,653	24,651	9,371	17,099	23,099	15,424	26,140	32,759	12.064	19 979	20,02
10,341 18	~	18,879	24,977	9,533	17,403	23,521	15,718	26,664	33,462	12.254	20.765	24 575
10,463 19	19	19,107	25,307	669'6	17,713	23,951	16,018	27,199	34,180	12,447	20,606	24.973

(1) Rate 1 relates to a passenger car per plaza rate of \$0.50, with Rate 2 equal to \$1.00, and Rate 3 equal to \$1.50. (2) A straight line growth approach was used to develop all intermediate revenue values between 2015 and 2030.

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total gross toll revenue streams between the estimated 2015 and 2030 values shown in Table 2. No intermediate year analyses were conducted. The values between 2015 and 2030 were "straight lined" using even growth increments for all years. These revenue streams provide the basic input to the financial feasibility analysis discussed below for each toll Corridor.

FINANCIAL FEASIBILITY ASSESSMENT

Financial feasibility of a new toll facility is generally measured by the extent to which estimated annual net toll revenue will cover estimated annual debt service requirements. In toll facility finance, bonds are normally issued prior to project construction to fund the cost of design, right-of-way acquisition and facility construction. Bonds would typically have a fairly long term, say 30 years. The amount of principal and interest to be repaid each year is a function of the bond issue size, interest rate and the method used to issue the debt.

While there is a wide range of innovative bonding techniques, there are two overall categories which may be discussed in a preliminary study of this nature. Revenue bonds are essentially non-recourse financing, in which the repayment of the principal and interest is only through revenues collected on the toll facility itself. With revenue bonds there is no government guarantee that debt will be repaid; hence, there is a higher risk to potential investors and consequently a higher interest rate is quite common.

General obligation bonds normally involve some form of government guarantee, where a government entity pledges its taxing power to guarantee repayment of the debt, and will essentially make up any shortfall between actual net revenue and annual debt service. In this case, there is much less risk to potential bond holders and interest rates would normally be lower.

Beyond the interest rates themselves, there are some other significant differences between general obligation and revenue bond financing. They can significantly influence the bonding capacity which can be generated by a given set of projected annual revenues. These will be discussed in more detail below.

The ability of net toll revenue to meet debt service requirements was tested assuming both General Obligation Bonds and Revenue Bonds in this analysis. Clearly, interest rate levels could vary significantly by the time actual project financing would take place, but for purposes of this analysis, 5 percent interest rates were assumed for General Obligation Bonds and 7 percent rates for Revenue Bonds. All analyses conducted here are in constant 1999 dollars. Estimated capital costs, maintenance and operating costs, and toll revenue were all developed at 1999 levels and not allowed to inflate over time. This is a reasonable approach for this level of analysis, and still allows for a comparison of the relative feasibility of each of the four Corridors. This approach also eliminates the need to assume periodic toll rate increases to keep up with inflation.



Table 4 provides information used to develop estimated debt service requirements for each Corridor. While a constant 30-year bond term is assumed for all four Corridors, the actual bond earning period is assumed to be different for Corridors B and C-1, compared to Corridors D and E. The difference between the bond term and bond earning period is the time it takes to build the toll facility and begin collecting toll revenue. Since Corridors B and C-1 require little construction of new roadway, the bond earning period was assumed to be 27 years. For purposes of this analysis, the bond earning period was reduced to 25 years for Corridors D and E to account for the additional construction time.

Capital costs associated with each Corridor are also provided in Table 4. All roadway construction, design and right-of-way costs were provided by MDOT, while all toll plaza related costs were prepared by WSA. As would be expected, Corridors B and C-1 are estimated to cost far less than the new four-lane toll roads envisioned for Corridors D and E.

The actual bond issue size, however, is larger than the estimated capital costs. Under General Obligation Bond financing, it is traditional to assume a ratio of project to bond issue size of about 1.12 to reflect bond sales expenses and capitalization of interest during construction. For Revenue Bond financing, the ratio is larger (1.25) to reflect slightly higher bond sales expenses and to meet debt service reserve requirements.

Finally, Table 4 provides the estimated annual debt service for each Corridor, under both General Obligation and Revenue Bond financing assumption. Assuming General Obligation Bond financing, annual debt service requirements range from \$14.5 million for Corridor B to \$94.7 million for Corridor D. When Revenue Bonds are considered, the range increases from \$19.8 million for Corridor B to \$127.8 million for Corridor D.

Net toll revenues are developed by deducting roadway maintenance and toll plaza maintenance and operating (M&O) costs from gross toll revenues. Table 5 shows all assumptions regarding estimated annual M&O costs. As indicated in Table 5, all roadway costs were provided by MDOT, while toll plaza costs were developed by WSA. Given the relatively similar lengths of each corridor, and similar number of toll plazas, it is not surprising that relatively little difference exists between the four Corridors. Total M&O costs range from \$5.2 million per year for Corridor E to \$6.9 million with Corridor D.

Tables 6 through 9 provide summaries of the financial feasibility analyses conducted for each Corridor. Only toll revenue based on Rate 3 tolls were assumed here, since the two lower toll rates fell far short of financial feasibility. These tables provide information regarding debt service coverage ratios and the expected revenue surplus or shortfall. A sensitivity test was conducted in each Corridor to determine the effect of eliminating roadway maintenance costs from the financial analysis.

The financial community generally considers a debt service coverage ratio of 1.0 to be sufficient for General Obligation Bonds and 1.3 for Revenue Bonds. As shown in Table 6, Corridor B meets the requirement only for General Obligation Bond financing. A slight revenue surplus is



Table 4 Estimated Level Debt Service Requirements

Maine East-West Corridor Feasibility Study In Thousands of 1999 Dollars

-	Corridor B	Corridor C-1	Corridor D	Corridor E
Bond Term Bond Earning Period	30 Years 27 Years	30 Years 27 Years	30 Years 25 Years	30 Years 25 Years
Capital Cost (1)	\$190,080	\$235,600	\$1,191,150	\$814,000
		General O	bligation Bonds	100
Bond Issue Size (2)	\$212,890	\$263,872	\$1,334,088	\$911,680
Annual Debt Service (3)	\$14,539	\$18,021	\$94,658	\$64,687
		Rever	nue Bonds	
Bond Issue Size (4)	\$237,600	\$294,500	\$1,488,938	\$1,017,500
Annual Debt Service (3)	\$19,822	\$24,569	\$127,767	\$87,313

⁽¹⁾ Includes roadway and toll plaza construction costs as well as all design and right-of-way costs.

⁽²⁾ Assumes a General Obligation Bond ratio of project cost to bond issue size of 1.12 to reflect bond sales expenses, and capitalization of interest during construction.

⁽³⁾ Assumes interest rates of 5 percent for General Obligation Bonds and 7 percent for Revenue Bonds.

⁽⁴⁾ Assumes a Revenue Bond ratio of project cost to bond issue size of 1.25 to reflect bond sales expenses, debt service reserves and capitalization of interest during construction.

SOURCE: Roadway, design and right-of-way capital cost estimates for each alignment were provided by the Maine Department of Transportation; all toll plaza related costs were developed by by Wilbur Smith Associates.



Table 5
Estimated Annual Maintenance and Operating Costs

Maine East-West Corridor Feasibility Study In Thousands of 1999 Dollars

Project Alignment	Roadway Maintenance Costs (1)	Toll Plaza Maintenance and Operating Costs (2)	Total Maintenance and Operating Costs
Corridor B	\$2,502	\$3,500	\$6,002
Corridor C-1	2,478	3,000	5,478
Corridor D	3,904	3,000	6,904
Corridor E	2,683	2,500	5,183

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⁽¹⁾ Roadway maintenance costs are based on a two-lane road for Corridor's B and C-1, and on a four-lane road for Corridor's D and E.

⁽²⁾ Toll plaza costs assume an average of ten full time employees per week and an average of four lanes per toll plaza.

SOURCE: Roadway maintenance costs were provided by Maine DOT.

Toll plaza related costs were developed by WSA.

Corridor B Financial Feasibility Analysis Maine East-West Corridor Feasibility Study Assuming Toll Rate 3 (1)

In Thousands of 1999 Dollars

	aintenance		Revenue	Surplus/	(Shortfall)	(\$2.533)	(2,259)	(1,982)	(1.700)	(1.415)	(1,126)	(833)	(536)	(236)	` 69 `	378	169	1 008	900,1	726,1	1,985
	Excluding Roadway Maintenance	Debt	Service	Coverage	Ratio	0.87	0.89	0.90	0.91	0.93	0.94	96.0	0.97	0.99	1.00	1.02	1.03	1.05	1 07	80	1.10
Bond (2)	Excludin	Annual	Net	Toll	Revenue (5)	\$17,289	17,563	17,840	18,122	18,407	18,696	18,989	19,286	19,586	168'61	20,200	20.513	20.830	21.151	21.477	21,807
Assuming a Revenue Bond (2)	Costs		Revenue	Surplus/	(Shortfall)	(\$5,035)	(4,761)	(4,483)	(4,202)	(3,917)	(3,628)	(3,335)	(3,038)	(2,737)	(2,433)	(2,124)	(1,811)	(1,494)	(1,173)	(847)	(517)
Assumin	Including All M&O Costs	Debt	Service	Coverage	Ratio	0.75	0.76	0.77	0.79	0.80	0.82	0.83	0.85	98.0	0.88	0.89	0.91	0.92	0.94	96.0	0.97
	Includir	Annual	Net	Toll	Revenue (4)	\$14,787	15,061	15,339	15,620	15,905	16,194	16,487	16,784	17,085	17,389	17,698	18,011	18,328	18,649	18,975	19,305
			Annual	Debt	Service (3)	\$19,822	19,822	19,822	19,822	19,822	19,822	19,822	19,822	19,822	19,822	19,822	19,822	19,822	19,822	19,822	19,822
	untenance		Revenue	Surplus/	(Shortfall)	\$2,750	3,024	3,301	3,583	3,868	4,157	4,450	4,747	5,047	5,352	5,661	5,974	6,291	6,612	6,938	7,268
	oadway Ma	Debt	Service	Coverage	Ratio	1.19	1.21	1.23	1.25	1.27	1.29	1.31	1.33	1.35	1.37	1.39	1.41	1.43	1.45	1.48	1.50
tion Bond (2)	Excluding Roadway Maintenance	Annual	Net	Toll	Revenue (5)	\$17,289	17,563	17,840	18,122	18,407	18,696	18,989	19,286	19,586	168'61	20,200	20,513	20,830	21,151	21,477	21,807
Assuming a General Obligation	Costs		Revenue	Surplus/	(Shortfall)	\$248	522	800	1,081	1,366	1,655	1,948	2,245	2,546	2,850	3,159	3,472	3,789	4,110	4,436	4,766
ming a Ger	Including All M&O Costs	Debt	Service	Coverage	Ratio	1.02	1.04	1.06	1.07	1.09	1.11	1.13	1.15	1.18	1.20	1.22	1.24	1.26	1.28	1.31	1.33
Assu	Includin	Annual	Net	Toll	Revenue (4)	\$14,787	15,061	15,339	15,620	15,905	16,194	16,487	16,784	17,085	17,389	17,698	18,011	18,328	18,649	18,975	19,305
			Annual	Debt	Service (3)	\$14,539	14,539	14,539	14,539	14,539	14,539	14,539	14,539	14,539	14,539	14,539	14,539	14,539	14,539	14,539	14,539
					Year	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030

⁽¹⁾ Toll rate 3 represents a per plaza passenger car rate of \$1.50 and a commercial vehicle rate of \$4.50.

⁽²⁾ Assumes a 5 percent interest rate for General Obligation Bonds, and a 7 percent interest rate for Revenue Bonds.

⁽³⁾ See Table 4 for development of annual debt service requirements.

⁽⁴⁾ Net toll revenues were developed by subtracting all maintenance and operating costs from estimated annual gross toll revenues.(5) Net toll revenues were developed by subtracting only toll plaza related maintenance and operating costs from estimated annual gross toll revenues.

Corridor C-1 Financial Feasibility Analysis Maine East-West Corridor Feasibility Study Assuming Toll Rate 3 (1) Table 7

In Thousands of 1999 Dollars

	000000	Cilalico	Danna	Cumbine,	Surpius/	Time to the	(89.309)	(8 976)	(6,7,0)	(0,000)	(6,675)	(1,942)	(7,584)	(7,219)	(6,848)	(6.470)	(6,005)	(con'n)	(2,69,5)	(5,292)	(4,885)	(4.470)	(4 048)	(3,618)
	Excluding Roadway Maintenance	Debt	9			1	0.62	590	590	0.66	0.00	0.00	60.0	0.71	0.72	0.74	27.0	61.0	77.0	0.78	0.80	0.82	0 84	0.85
nd (2)	Excluding R	Annual	Z V	Toll	Revenue (5)		\$15,260	15.593	15 931	16 276	. 674.71	170,07	10,763	17,350	17,721	18.099	18 484	18 877	10,017	117,61	19,684	20,099	20.521	20,951
Assuming a Revenue Bond (2)	Costs		Revenue	Surplus/	_		(\$11,787)	(11,454)	(11.116)	(10.771)	(10,420)	(10.062)	(200,01)	(7,60,7)	(9,326)	(8,948)	(8,563)	(8170)	(077,0)	(0/7/7)	(/,363)	(6,948)	(6.526)	(960'9)
Assuming	Including All M&O Costs	Debt	Service	Coverage	Ratio		0.52	0.53	0.55	0.56	0.58	65 0	0.61	0.01	0.62	0.64	0.65	29.0	890	0 6	0.70	0.72	0.73	0.75
į	Includir	Annual	Net	Toll	Revenue (4)		\$12,782	13,115	13,453	13,798	14,149	14.507	14 872	7/0,1	15,243	15,621	16,006	16,399	662 91	17.706	17,200	17,621	18,043	18,473
			Annual	Debt	Service (3)		\$24,569	24,569	24,569	. 24,569	24,569	24,569	24 569	, ,	74,569	24,569	24,569	24,569	24.569	24 560	705,72	24,569	24,569	24,569
	ntenance		Revenue	Surplus/	(Shortfall)		(\$2,761)	(2,428)	(2,090)	(1,745)	(1,394)	(1,036)	(129)	(300)	(300)	78	463	856	1,256	1 663	200,	2,078	2,500	2,930
	oadway Mai	Debt	Service	Coverage	Ratio		0.85	0.87	88.0	06:0	0.92	0.94	96.0	000	0.30	1.00	1.03	1.05	1.07	1 00	; ;	1.12	1.14	1.16
Assuming a General Obligation Bond (2)	Excluding Roadway Maintenance	Annual	Net	Toll	Revenue (5)		\$15,260	15,593	15,931	16,276	16,627	16,985	17,350	1.67.71	17,,721	18,099	18,484	18,877	19,277	19,684		50,03	20,521	20,951
eral Obligat	Costs		Revenue	Surplus/	(Shortfall)		(\$5,239)	(4,906)	(4,568)	(4,223)	(3,872)	(3,514)	(3.149)	(977.6)	(5,1,10)	(2,400)	(2,015)	(1,622)	(1,222)	(815)	, 400	(400)	22	452
ımıng a Ger	Including All M&O Costs	Debt	Service	Coverage	Ratio		0.71	0.73	0.75	. 77.0	0.79	0.81	0.83	0.85	0.	0.87	68.0	16.0	0.93	0.95	00.0	0.98	1.00	1.03
Assı	Includin	Annual	Net	Toll	Revenue (4)		\$12,782	13,115	13,453	13,798	14,149	14,507	14,872	15 243	0.7,0.	15,621	16,006	16,399	16,799	17,206	17.471	1,021	18,043	18,473
			Annual	Debt	Service (3)		\$18,021	18,021	18,021	18,021	18,021	18,021	18,021	18 02 1		18,021	18,021	18,021	18,021	18,021	18.021	170'01	18,021	18,021
					Year		2015	2016	2017	2018	2019	2020	2021	2022		2023	2024	2025	2026	2027	2008	0707	5059	2030

(1) Toll rate 3 represents a per plaza passenger car rate of \$1.50 and a commercial vehicle rate of \$4.50.

⁽²⁾ Assumes a 5 percent interest rate for General Obligation Bonds, and a 7 percent interest rate for Revenue Bonds.

⁽³⁾ See Table 4 for development of annual debt service requirements.
(4) Net toll revenues were developed by subtracting all maintenance and operating costs from estimated annual gross toll revenues.
(5) Net toll revenues were developed by subtracting only toll plaza related maintenance and operating costs from estimated annual gross toll revenues.

Corridor D Financial Feasibility Analysis Maine East-West Corridor Feasibility Study Assuming Toll Rate 3 (1)

In Thousands of 1999 Dollars

	10000	amenance	D	Veveline	Surpius/ (Shortfall)	(000 3013)	(930,5016)	(800,001)	(104,01)	(102,401)	(103,094)	(103,534)	(+25,201)	(101,920)	(101,303)	(100,672)	(100,027)	(89,368)	(98,695)	(98 008)	(00, 105)	(96,587)
	Excluding Boodyon Maintenance	Dobe	Cervine	Sci vice	Ratio	71.0	71.0	01.0	0.10	9 0	0.19	0.10	07.0	0.20	17.0	0.21	0.22	0.22	0.23	0.23	0.24	0.24
Rond (2)	Excluding	Anniol	Net	Toll	Revenue (5)	\$71.878	22 400	(9t,12 (30 CC	23,506	24.073	24.651	25.243	25.847	23,047	20,404	240,12	27,740	28,399	29,072	29.759	30.462	31,180
Assuming a Revenue Bond (2)	Costs		Revenue	Suralus/	(Shortfall)	(\$109.793)	(109.262)	(108 719)	(108.165)	(107 599)	(107,020)	(106.429)	(105 824)	(100,001)	(102,001)	(104,570)	(268,601)	(103,273)	(102,600)	(101,912)	(101,209)	(100,491)
Assumin	Including All M&O Costs	Deht	Service	Coversor	Ratio	0.14	0.14	0.15	0.15	0.16	0.16	0.17	0 17	810	91.0	0.10	6.17	61.0	0.20	0.20	0.21	0.21
	Includ	Annual	Zet	Toll	Revenue (4)	\$17.974	18,505	19,048	19,602	20.168	20,747	21,338	21.943	22.560	23 191	23,621	20,02	74,474	25,167	25,855	26,558	27,276
			Annual	Debt	Service (3)	\$127,767	127,767	127,767	.127,767	127,767	127,767	127,767	127,767	127,767	127.767	127.767	127,761	101,121	127,767	127,767	127,767	127,767
	aintenance		Revenue	Surplus/	(Shortfall)	(\$72,780)	(72,249)	(71,706)	(71,152)	(70,585)	(70,007)	(69,415)	(68,811)	(68,194)	(67.563)	(66.918)	(66,259)	(/62,00)	(02,286)	(64,899)	(64,196)	(63,478)
	Excluding Roadway Maintenance	Debt	Service	Coverage	Ratio	0.23	0.24	0.24	0.25	0.25	0.26	0.27	0.27	0.28	0.29	0.29	0.30	0 2 1	10.0	0.31	0.32	0.33
ion Bond (2)	Excluding	Annual	Net	Toll	Revenue (5)	\$21,878	22,409	22,952	23,506	24,073	24,651	25,243	25,847	26,464	27,095	27,740	28,399	70.07	7/0,47	29,759	30,462	31,180
Assuming a General Obligation	Costs		Revenue	Surplus/	(Shortfall)	(\$76,684)	(76,153)	(75,610)	(75,056)	(74,490)	(73,911)	(73,320)	(72,715)	(72,098)	(71,467)	(70,823)	(70,164)	(69 401)	(174,70)	(68,803)	(08,100)	(67,382)
suming a Ge	Including All M&O Costs	Debt	Service	Coverage	Ratio	0.19	0.20	0.20	0.21	0.21	0.22	0.23	0.23	0.24	0.24	0.25	0.26	0.27	14:0	0.27	0.28	0.29
Ass	Includi	Annual	Net	Toll	Revenue (4)	\$17,974	18,505	19,048	19,602	20,168	20,747	21,338	21,943	22,560	23,191	23,835	24,494	25 167	101,01	75,855	26,558	27,276
			Annual	Debt	Service (3)	\$94,658	94,658	94,658	94,658	94,658	94,658	94,658	94,658	94,658	94,658	94.658	94.658	94,658	33377	94,658	94,658	94,658
					Year	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	9000	7078	2029	2030

Toll rate 3 represents a per plaza passenger car rate of \$1.50 and a commercial vehicle rate of \$4.50.
 Assumes a 5 percent interest rate for General Obligation Bonds, and a 7 percent interest rate for Revenue Bonds.
 See Table 4 for development of annual debt service requirements.
 Net toll revenues were developed by subtracting all maintenance and operating costs from estimated annual gross toll revenues.
 Net toll revenues were developed by subtracting only toll plaza related maintenance and operating costs from estimated annual gross toll revenues.

Corridor E Financial Feasibility Analysis Maine East-West Corridor Feasibility Study Assuming Toll Rate 3 (1) Table 9

In Thousands of 1999 Dollars

Accuming a Rougania Dand (2)	Including All M&O Costs Excluding Bondum Maint	Debt	Service P	Service	Coverage Surplus/ Toll Coverage Surplus/	Ratio (Shortfall) Revenue (5) Ratio (710	0.10 (\$73,438) \$10,538		0.17 (72,757) 17,240 0.20 (70,073)	0.17 (72,396) 17.600 0.20	0.18 (72.029) 17.967 0.31	0.18 (71.656) 19,240 0.21	0.50 (0.50,17)		0.19 (70,888) 19,108 0.22 (68.205)	0.19 (70.494) 19 502 0.22	(70 092) 19 004	0.00 (20,002) 0.23	2.23 (07,003) 20,313	0.21 (69,267)		0.22 (68,411) 21,585 0.25 (65.728)	0.22 (67,971) 22,025 0.25 (65.288)	
		Annua	Annual Met		Debt Toll	Service (3) Revenue (4)	\$87.313 \$13.855			87,313 14,556	87,313 14,917	87,313 15,284				87,313 16,425	87,313 16,819	87,313 17,221					87,313 18,902	87,313 19,342	
	Excluding Roadway Maintenance	Debt	Service Revenue A		e Surplus/	Ratio (Shortfall) Serv	0.26 (\$48.149) \$8	(47.801)	(100,11)	(41,441)	(47,087)	(46,720)	(46,347)	(45 966)	(00.50)	(42,5/9)	(45,185)	(44,783)	(44,374)	(43.958)	(43 533)	(50,55)	(43,102)	(42,662)	
tion Bond (2)		Annual D	Net	,		Revenue (5) Ra	\$16,538				17,600 0.27	17,967 0.28	18,340 0.28	18.721 0.29			19,502 0.30	19,904 0.31	20,313 0.31	20,729 0.32				22,025 0.34	
Assuming a General Obligation Bond (2)	Including All M&O Costs		Revenue			(Shortfall)	(\$50,832)	(50,484)	(50 131)	(101,00)	(49,770)	(49,403)	(49,030)	(48,649)	(48.76.7)	(40,404)	(47.868)	(47,466)	(47,057)	(46,641)	(46.217)	(45 785)	(42,783)	(45,345)	
Assuming a		l Debt	Service	Coverage		(4) Katio	0.21	0.22			0.23	0.24	0.24	0.25		0.20	0.26	0.27	0.27	0.28	0.29	0.70	0.27	0.30	
	Inc	Annual	Net	Toll		Kevenue (4)	\$13,855	14,203	14 556	0 1	14,917	15,284	15,657	16,038	16.425	674.01	16,819	17,221	17,630	18,046	18,470	18 902	207,91	19,342	100
			Annual	Deht	1020	Service (3)	\$64,687	64,687	64 687	10010	64,687	64,687	64,687	64,687	64 687	100,10	04,68/	64,687	64,687	64,687	64,687	64 687	700,10	04,007	
					V	ı cai	2015	2016	2017		2018	2019	2020	2021	2022	,,,,,	7073	2024	2025	2026	2027	2028	0000	2027	

Toll rate 3 represents a per plaza passenger car rate of \$1.50 and a commercial vehicle rate of \$4.50.
 Assumes a 5 percent interest rate for General Obligation Bonds, and a 7 percent interest rate for Revenue Bonds.
 See Table 4 for development of annual debt service requirements.
 Net toll revenues were developed by subtracting all maintenance and operating costs from estimated annual gross toll revenues.
 Net toll revenues were developed by subtracting only toll plaza related maintenance and operating costs from estimated annual gross toll revenues.



generated on the Revenue Bond side (when roadway maintenance is excluded) beginning in 2024, though the 1.3 debt service coverage ratio is not met even by 2030.

The picture is worse for Corridor C-1 (Table 7). Revenue shortfalls are shown for all years under Revenue Bond financing, and all but the final two years under General Obligation Bonds when all M&O costs are included. When roadway maintenance costs are eliminated from the equation, a revenue surplus begins to be generated by 2023 with General Obligation Bonds.

Significant revenue shortfalls are exhibited in all years, and for all financing options, for Corridors D and E (Tables 8 and 9). Under the best of conditions (General Obligation Bonds and excluding roadway maintenance costs) net revenue cover only about 25 percent of debt service in the first year of operation, and only about 35 percent of debt service by 2030.

Another way to analyze the financial feasibility of each Corridor is to determine the amount of debt (and therefore the bond issue size) that each project's net revenue could support. This is referred to as the "bonding capacity" of the project. Tables 10 and 11 provide estimates of the bonding capacity of each Corridor based on an average of the first five years' net toll revenue. Table 10 assumes all M&O costs are included in the net revenue calculation, while roadway maintenance costs are excluded from net revenues in Table 11.

When all M&O costs are included (Table 10) Corridor B is estimated to generate about 5.5 percent more net bond proceeds than are required by capital costs when General Obligation Bonds are assumed. The bonding capacity of Corridors D and E cover only between 10 and 20 percent of the estimated construction capital costs. When roadway maintenance costs are eliminated (Table 11), the bonding capacity of the corridors does not improve significantly. Corridor B is still the only one to more than meet expected project capital costs (assuming General Obligation Bonds are used). Net bond proceed for Corridors D and E still only meet between about 15 to 25 percent of the required capital outlay. Corridor C-1 is the only other project that begins to approach an adequate bonding capacity level when General Obligations Bond financing is assumed. Net bond proceeds are shown to meet about 88 percent of the expected capital costs.

SUMMARY AND CONCLUSION

The primary purpose of this analysis was to provide MDOT with a preliminary assessment of the financial feasibility associated with tolling four alternative east-west corridor alignments in Maine. Two of the corridors include basic upgrades of existing roads and two provide for the construction of new four-lane toll corridors. Toll-free traffic volumes were provided to WSA for each Corridor; toll evasion rates were then estimated at three increasingly higher toll rates.

Net toll revenue calculations were developed for the highest toll rate level tested and compared to estimated annual debt service requirements. Debt service coverage ratios were developed under two bond financing assumptions, one using General Obligation Bonds and the other using



Table 10 Estimated Bonding Capacity (1)

Maine East-West Corridor Feasibility Study

Assuming Toll Rate 3 (2)
Including All Maintenance and Operating Costs
In Thousands of 1999 Dollars

		Revenue Bonds											
•	Five-Year					Percent							
	Average	Maximum		Net	Estimated	of Project							
Project	Annual Net	Debt	Bonding	Bond	Capital	Capital							
Alignment	Revenue (3)	Service (4)	Capacity (5)	Proceeds (6)	Costs (7)	Cost							
Corridor B	\$15,342	\$11,802	\$141,467	\$113,174	\$190,080	59.5							
Corridor C-1	13,460	10,353	124,098	99,278	235,600	42.1							
Corridor D	19,059	14,661	170,853	136,682	1,191,150	11.5							
Corridor E	14,563	11,202	130,543	104,434	814,000	12.8							
		General Obligation Bonds											
	Five-Year					Percent							
	Average	Maximum		Net	Estimated	of Project							
Project	Annual Net	Debt	Bonding	Bond	Capital	Capital							
Alignment	Revenue (3)	Service (4)	Capacity (5)	Proceeds (6)	Costs (7)	Cost							
Corridor B	\$15,342	\$15,342	\$224,651	\$200,581	\$190,080	105.5							
Corridor C-1	13,460	13,460	197,093	175,976	235,600	74.7							
Corridor D	19,059	19,059	268,614	239,834	1,191,150	20.1							
Corridor E	14,563	14,563	205,248	183,257	814,000	22.5							

⁽¹⁾ Assumes a 27-year earning period for Corridors B and C-1, and 25 years for Corridors D and E.

⁽²⁾ Toll rate 3 represents per plaza passenger car toll of \$1.50 and commercial vehicle toll of \$4.50.

⁽³⁾ The calculation of net revenues includes all maintenance and operating costs.

⁽⁴⁾ Assumes 1.30 debt service coverage ratio for Revenue Bonds; 1.00 for General Obligation Bonds.

⁽⁵⁾ Based on 7 percent interest for Revenue Bonds, and 5 percent rate for General Obligation Bonds.

⁽⁶⁾ Net bond proceeds assumes a ratio of project cost to bond issue size of 1.25 for Revenue Bonds and 1.12 for General Obligation Bonds. These ratios reflect bond sales expenses, debt service reserve requirements (for Revenue Bonds only) and capitalization of interest during construction.

⁽⁷⁾ Capital costs for toll related infrastructure were developed by WSA, all other roadway construction and right-of-way costs were provided by Maine DOT for each project alignment.



Table 11 Estimated Bonding Capacity (1)

Maine East-West Corridor Feasibility Study

Assuming Toll Rate 3 (2)
Excluding Roadway Maintenance Costs
In Thousands of 1999 Dollars

		Revenue Bonds									
	Five-Year					Percent					
	Average	Maximum		Net	Estimated	of Project					
Project	Annual Net	Debt	Bonding	Bond	Capital	Capital					
Alignment	Revenue (3)	Service (4)	Capacity (5)	Proceeds (6)	Costs (7)	Cost					
Corridor B	\$17,844	\$13,726	\$164,529	\$131,623	\$190,080	69.2					
Corridor C-1	15,938	12,260	146,957	117,566	235,600	49.9					
Corridor D	22,964	17,664	205,848	164,678	1,191,150	13.8					
Corridor E	17,246	13,266	154,596	123,677	814,000	15.2					
			nds								
	Five-Year					Percent					
	Average	Maximum		Net	Estimated	of Project					
Project	Annual Net	Debt	Bonding	Bond	Capital	Capital					
Alignment	Revenue (3)	Service (4)	Capacity (5)	Proceeds (6)	Costs (7)	Cost					
Corridor B	\$17,844	\$17,844	\$261,288	\$233,293	\$190,080	122.7					
Corridor C-1	15,938	15,938	233,378	208,373	235,600	88.4					
Corridor D	22,964	22,964	323,650	288,973	1,191,150	24.3					
Corridor E	17,246	17,246	243,062	217,020	814,000	26.7					

⁽¹⁾ Assumes a 27-year earning period for Corridors B and C-1, and 25 years for Corridors D and E.

⁽²⁾ Toll rate 3 represents per plaza passenger car toll of \$1.50 and commercial vehicle toll of \$4.50.

⁽³⁾ Net revenues are based on maintenance and operating costs excluding roadway maintenance costs.

⁽⁴⁾ Assumes 1.30 debt service coverage ratio for Revenue Bonds; 1.00 for General Obligation Bonds.

⁽⁵⁾ Based on 7 percent interest for Revenue Bonds, and 5 percent rate for General Obligation Bonds.

⁽⁶⁾ Net bond proceeds assumes a ratio of project cost to bond issue size of 1.25 for Revenue Bonds and 1.12 for General Obligation Bonds. These ratios reflect bond sales expenses, debt service reserve requirements (for Revenue Bonds only) and capitalization of interest during construction.

⁽⁷⁾ Capital costs for toll related infrastructure were developed by WSA, all other roadway construction and right-of-way costs were provided by Maine DOT for each project alignment.



Revenue Bonds. While the Corridor D alignment was shown to generate the most toll revenue, the high capital costs associated with constructing a new four-lane facility resulted in net revenues covering only about one quarter of estimated annual debt service in the opening year (2015) and only about a third by 2030. Only Corridor B, which includes an upgrade of the existing Routes 2 and 9, exhibited financial feasibility, but only assuming General Obligation Bond financing. As was pointed out above, however, while tolling an existing two-lane road is technically possible, there are currently no major two-lane toll facilities in the United States. The last was the West Virginia Turnpike, which was converted to four-lanes along its entire length by 1987.

This analysis should be considered preliminary in nature; it would not be suitable for use in project financing. It does, however, provide a relative indication of the financial feasibility of the four Corridors compared to one another. From a financial feasibility standpoint, only Corridors B and C-1 meet, or come close to, self-financing and may merit further consideration. If further study is required, WSA would suggest the conduct of motorist travel pattern and trip characteristic surveys at proposed toll plaza locations, more detailed modeling and more extensive economic analysis. A considerable refinement of the highway network should also be undertaken by conducting travel-time studies on all principal competing and complementary routes to the toll Corridor.